2003 – 2008
HIC → ISF
Operational Environment:
• High Intensity Conflict against dug-in enemy
• Staging Point: Hwy 8 (ASR Jackson) and Hwy 1 (MSR Tampa)

CF Disposition:
• 3rd ID attacks through Qada to seize Baghdad

Enemy Disposition:
• Organized Iraqi formations
• Medina Division elements

Populace:
• Pro-Saddam Sunni majority
• Fear of CF

1 May 2003: “End of Major Combat”

Coalition Attacks through Qada to seize Baghdad
Operational Environment:
• First establishment of CF footprint
• IA disbanded; NIA and ICDC formed
• Intelligence picture blurred as nature of conflict shifts

CF Disposition:
• Direct Action conventional fight

Enemy Disposition:
• Onset of insurgency—unorganized at this point

Populace:
• Brewing hostility towards CF
• Turning to insurgency

First IEDs; beginnings of insurgency

2004

HIC
LIC
**Operational Environment:**
- FOB Centric
- Fixed combat power
- Beginning of C-IED fight

**CF Disposition:**
- Maintenance of routes between FOBs
- Organizing CI capabilities
  - Baghdad centric directives

**Enemy Disposition:**
- Disenfranchised Sunnis
- AQIZ organizing Southern Belt
- Splintering of Shia

**Populace:**
- Openly hostile towards CF; supportive to insurgent groups

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**2005-2006**

**AO RAKKASAN**

**2-101**

**BAGHDAD**

**Sunnis boycott October 2005 Elections**

**HIC** **LIC** **Insurgency**
**Operational Environment:**
- Increase CF Footprint w/ populace
- Beginning of GoI involvement with ESS

**CF Disposition:**
- Living amongst populace
- Partnership with IA
- No unilateral ops

**Enemy Disposition:**
- Organized AO fight
- Bold AQIZ action
- AIF freedom of movement

**Populace:**
- Beginning of Sahawah Movement
- Population turning towards CF

**2007**

**AO RAKKASAN**

**P4/O3 come in; FM 3-24**
Operational Environment:
- Violence Down 90%
- FOM for IA and CF
- GoI economic development

CF Disposition:
- Thicken the lines with SoI/ISF; IA takes the lead
- Thinning out CF presence

Enemy Disposition:
- AQI Nullified
- SEG pushed out

Populace:
- Pro-Gol and ISF
- Weary of CF
- Anxious about transition

Provincial Elections DEC 2008
Turnover to ISF
Evolution of 3/101 BCT
Operational Partnering

- **NOV 07**: CF conducts aggressive assaults across AO; IA supports CF OPS and participates alongside CF.
- **DEC 07**: CF conducts small assaults across SAC; OCFI raids; IA expands across AO; builds BPs, assumes PB Baughman and PB Gator Swamp.
- **JAN 08**: CF focus—Governance and Economics; IA in the lead for Arba'een and March uprisings; Thorough IA clearance of SAC.
- **FEB 08**: CF less involved in security operations; IA leads out-of-sector operations; 25th IA BDE grows into 17th IA DIV.
- **MAR 08**: CF establishing TTF in MMD; IA assumes CF PBs, COIN operations across AO.

**Key Events**:
- Arba’een
- Shia Uprising
- 17th IA DIV

**Timeline**:
- NOV 07
- DEC 07
- JAN 08
- FEB 08
- MAR 08
- APR 08
- MAY 08
- JUN 08
- JUL 08
- AUG 08
As transitions occurs it is necessary to gauge if the ISF are capable to assume COIN operations

**Elements to Gauge the OE**

- IA
- GOI
- Enemy
- ISF

- FFIR – Coalition force disposition/availability
- Decision Point – When does CF intervene?
ISF = IA, IP, & Sol

IA Capability = COIN

The Prize = the population

ENY FOM = loss of ISF credibility; establishment of sanctuary; prevention of ISF FOM
PIR 1: Is there activity that causes an inability of the IA to secure the population?

PIR 2: Is there activity that prevents the GoI from maintaining credibility with the population in their effort to provide ESS?

PIR 3: Is there activity that enables ENY FOM in AO Baghdad Eagle?

PIR 4: Is there activity that creates an inability of the ISF to maintain synchronized control of the battlespace?
Transition Task Force (TTF) Design
**Transition Life Cycle**

- **2003**: CF Only
- **CF Lead / MiTT**
- **2005**: Partner / MiTT (Tactical Partnership)
- **2008**: IA Lead / CF Support (Operational Partnership)
- **Way to “Push” IA ahead = TTF**

**ENDSTATE**: IA established, conducting independent COIN operations and performing logistical operations at a level required to sustain IA forces.

CF stuck in MiTT / Partner (default CF Lead)
Operational Partnership (TTF)

MMD Qada’a

HQS at IAC

XX

17

IAC MiTT Liaison

Baghdad Provincial Council

Partnered

Organic

HQS at Striker

MMD Qada’a Council

Supporting

PRT

ePRT

HQS at MMD

TTF

As of 9 OCT 08

Version 10
TTF Task Organization

- Coordination / Support

- Governance Specialist
- Agriculture Specialist
- Public Health Specialist
- Industry Specialist
- Small Business SME
- Urban Planner
- Essential Services SME
- Governance/ROL SME
- USAID
- BBA X 4ea

- ePRT

- HHC
- CA
- JTAC
- PACT
- LEP
- EWO
- TSCIF

- ENABLER SPT
- MiTT
- MiTT
- EOD
- RCT
- HCT

- FSC

As of 9 OCT 08
**TTF Primary Responsibilities**

**ePRT**
- Overall responsibility for support to the IA division. Bn staff assists divisional staff in planning and execution as required.

**TTF**
- Overall responsibility for support to the IA division. Bn staff assists divisional staff in planning and execution as required.

**HHC**
- Responsible for coordination, C2, logistical support, and management of enabler support elements.
- Functional partnership with 17th IA DIV and subordinate BDEs. Works ICW the TTF to achieve overall TTF goals.
- Responsible for training and overwatch of IP and IA MP units.

**CA**
- 3 x CF COs provide targeted training support and overwatch of 3 x IA maneuver BDEs. Act as QRF as required.

**PACT**
- Responsible for coordination, C2, logistical support, and management of enabler support elements.

**HTT**
- Functional partnership with 17th IA DIV and subordinate BDEs. Works ICW the TTF to achieve overall TTF goals.

**COM CAM**
- Responsible for training and overwatch of IP and IA MP units.

**FSC**
- Provides logistical support for the TTF as well as supervision and training assistance for the MTR.

In addition to normal HQ Co and staff duties, HHC controls specialty functions dedicated to support of CF forces while providing minimal or no support to the IA. Required to maintain SA and facilitate operations for CF, but not mission critical with regards to the IA. IA may have some of these functions, but are not developed to the extent of CF.
TTF Primary Responsibilities

ENABLER SPT

Responsible for coordination, C2, logistical support, and management of enabler support elements.

3 x CF PLTs provide security and movement support for the ePRT, CA, and other enablers.

EOD

Supports TTF requirements and IA EOD training.

RCT

Provides TTF RTE clearance. Additional duty of overwatch/ training of IA RCTs.

HCT

Supports CF and IA intel training and target development

TPT provides PSYOP support to the TTF and assists as required the intelligence TM.
Transition Plan
Transition Key Points

• Continue to enable the IA to take the lead in the COIN through ‘Enable from Overwatch’ operations

• ~40 days remaining (11 NOV 08 TOA)

• TTF HQ consolidated at FOB MMD and able to surge to support IA training and operational requirements

• Sol Transitioned - IA provide necessary oversight and establish pay days, CF continues to pay until program is transitioned to GOI funding

• Combat multiplier requirements – smaller CF footprint requires CF BN to maintain enabler support

• Understand the COIN-Plus Environment, support IA along all facets of COIN operations through intelligence sharing and enabler capabilities to secure the ‘prize’ – the population
Questions