

Army Doctrine Update

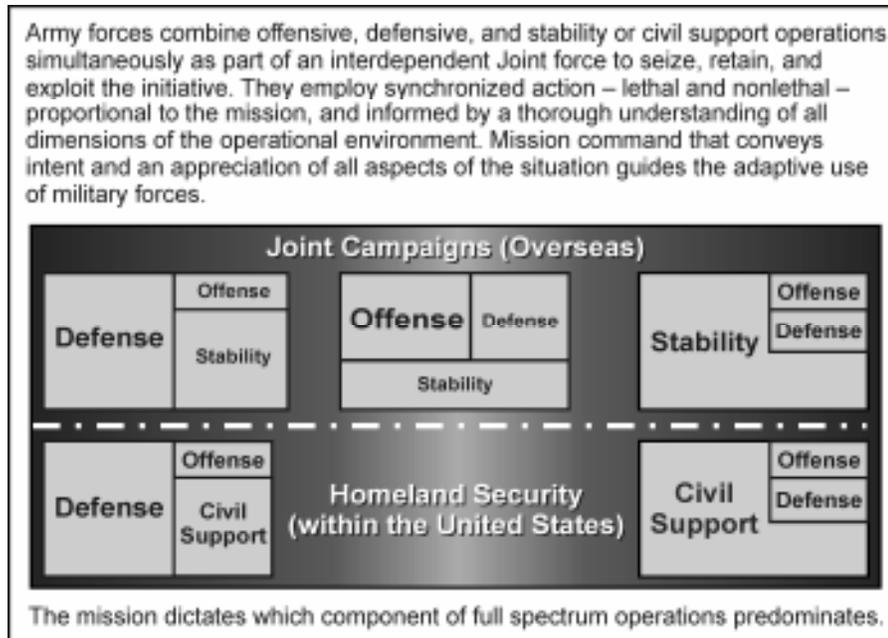


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This document summarizes some doctrinal changes that have occurred or will occur in the near future. It primarily addresses changes brought about by FMI 5-0.1, *The Operations Process*, and the version of FM 3-0, *Operations: Full Spectrum Operations* that is nearing completion. While FM 3-0 is not published yet, the review process is over and the information below reflects what will be in it when it is published. In addition, this update covers some commonly misused terms:

- Terms UA, UE, and SUA are out. Use corps, division, and brigade combat team (BCT).
- Know the difference between maneuver and movement (we don't maneuver networks; we move them).
- Battlespace is no longer a joint or Army term. Use "operational environment."
- The operational environment is described and evaluated using the variables of political, military, economic, social, infrastructure, and information with the addition of physical environment and time (PMESII-PT). Use the factors of METT-TC as the categories into which relevant information is grouped for a military operation.
- Use "civil considerations" (the C in METT-TC), not "human terrain."
- Don't use colors as shorthand for something else, for example:
 - Red COP for enemy COP;
 - Blue forces for friendly forces.
- Don't use "red zone" at all; the term is "close combat."
- The operations process consists of the following activities: plan, prepare, execute, and assess. The shorthand for this process is the verb "conduct."
- Use relevant information, not relevant combat information.
- Use common operational picture (COP), not common relevant operational picture (CROP).
- Use "battle" only in the context of a set of related engagements against an enemy. "Operation" is more inclusive. It is the correct term in almost all other contexts.

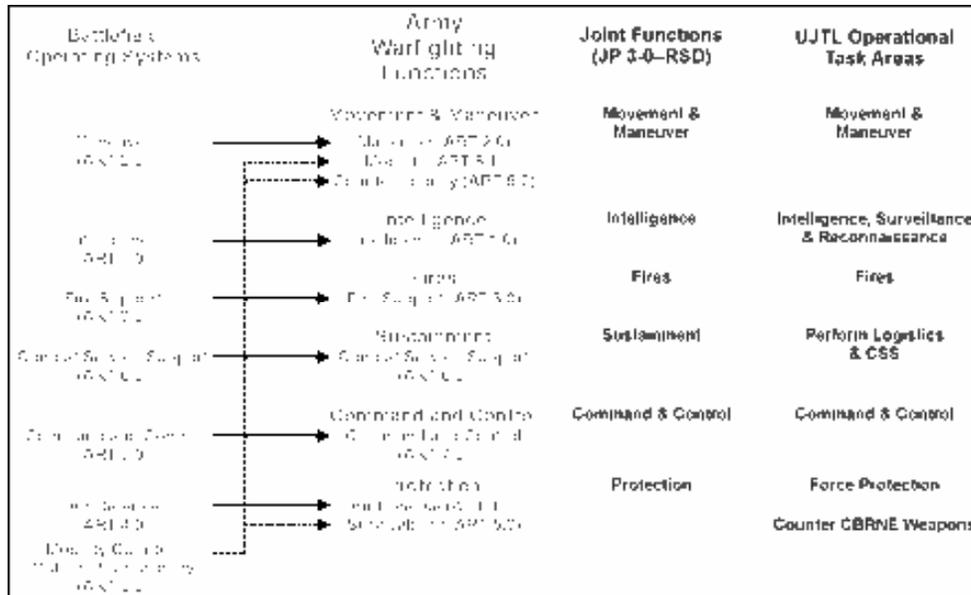
- Full spectrum operations is the name of the Army's operational concept. The operational concept, portrayed in the figure below, is the foundation for all Army doctrine. Note that civil support operations are only executed domestically and stability operations are only executed overseas.



- Components of full spectrum operations are offense, defense, stability, and civil support.
- Within full spectrum operations the tasks within each component are:
 - Offense:
 - Movement to contact;
 - Attack;
 - Exploitation;
 - Pursuit.
 - Defense:
 - Area defense;
 - Mobile defense;
 - Retrograde.
 - Stability:
 - Civil security;
 - Civil control;
 - Restore essential services;
 - Support to governance;
 - Support to economic and infrastructure development.
 - Civil support:
 - Provide support in response to disaster;
 - Support civil law enforcement;
 - Provide other support as required.

- Don't use stability operations and support operations (SOSO), stability and support operations (SASO), or stability, support, transition, and reconstruction operations (SSTRO). The correct term for this component of full spectrum operations is stability operations. (SSTRO is an interagency term; Army forces conduct stability operations in support of SSTRO.)
- Use "C2 system" to designate a commander's command and control system. (Each commander has only one C2 system; see FM 6-0.) Use "information systems" to refer to the electronic equipment (such as radios and computers) that supports the exercise of command and control. Do not use C4, C4I, or any of its variants at all in any contexts except as follows: Use "C4OPS cell" to refer to the command post cell of that name (see FMI 5-0.1).
- Economy of force is a role, not a task.
- Do not use "kinetic" and "nonkinetic" to describe operations, actions, activities, tasks, or targets. Use "lethal" and "nonlethal."
- COCOM is a command authority. It is exclusive to a combatant commander. It is not the abbreviation for combatant commander or combatant command. The correct abbreviation for combatant commander is CCCR.
- Use geographic combatant commander (GCC), not regional combatant commander (RCC) or CINC.
- There is only one campaign in a joint operations area, the joint force commander's (JFC). Army headquarters and other Service forces don't do campaigns; the JFC does. There is not an air, land, maritime, space, or information campaign either.
- The Army and/or joint force land component commander (JFLCC) do major operations, battles, and engagements.
- There are no more battlefield operational systems (BOS) or battlefield functional areas (BFA). These have been replaced with six warfighting functions. The warfighting functions, when combined with a seventh element, leadership, are the elements of combat power. The warfighting functions are:
 - Movement and maneuver
 - Fires
 - Intelligence
 - Sustainment
 - Command and control
 - Protection

- The chart below shows how the warfighting functions correspond to the joint functions and the Universal Joint Task List operational areas. It also shows which Army tactical tasks (from the Army Universal Task List) are placed under each warfighting function.



- Don't use combat, combat support (CS) or combat service support (CSS) as categories for forces, functions, etc. Use the warfighting functions only.
- Maneuver support is not a warfighting function.
- A mission statement is not task, purpose, method and end state; it is who, what, when, where, and why.
- Do not use NBC; use CBRNE or CBRN based on the context and the threat.
- MACOM has been replaced by Army command, Army Service component command, or direct reporting unit, depending on the context.
- Use UAS (unmanned aircraft system), not UAV (unmanned aerial vehicle).
- Effects Based Operations: See paragraph 1-32 in FMI 5-0.1. "For several years, the joint community has experimented with using effects to better link higher-level objectives to tactical actions. These efforts produced the EBO Concept. The proponent for EBO is the U.S. Joint Forces Command. EBO is designed to improve the planning, preparation, execution, and assessment activities of joint forces at the strategic and operational levels of war. However, EBO is not part of

joint or Army doctrine. As defined by USJFCOM, it is not designed for use by Army tactical forces.” Bottom line, the Army does not do EBO.

- The G-5/S-5 is no longer Civil Military Operations (CMO); it is now Plans.
- The G-8 is now the Resource Manager.
- Staff estimate and running estimate are now combined in a single running estimate.
- Measure of performance (MOP) and measure of effectiveness (MOE) have replaced criteria of success.
- Situational awareness (SA) is a new term; within the cognitive hierarchy, SA is at the knowledge level (see FM 6-0, Appendix B).
- There is no position of effects coordinator and no staff element called effects cell. FMI 5-0.1 retains the terms fire support coordinator and fire support cell in CPs.
- Operational themes are categories of mission types named in joint doctrine. The operational themes are major combat operations, irregular warfare, peace operations, limited intervention, and peacetime military engagement. The figure below shows the types of military operations that fall under each operational theme.

Operational Themes and Types of Military Operations

Major Combat Operations

Irregular Warfare

- Counterinsurgency
- Support to an Insurgency *
- Unconventional Warfare
- Foreign Internal Defense (FID) *
- Combating Terrorism *

Peace Operations *

- Peacekeeping
- Peace Enforcement
- Peacemaking
- Peace Building
- Conflict Prevention

* Previously defined as
stability operations in the
2001 version of FM 3-0

Limited Intervention

- Noncombatant Evacuation Operations (NEO) *
- Raid
- Strike
- Show of Force *
- Foreign Humanitarian Assistance (FHA) *
- Consequence Management
- Enforcement of Sanctions

Peacetime Military Engagement (PME)

- Multinational training events and exercises
- Joint Combined Exchange Training (JCET)
- State Partnership Program (SPP)
- Military Support to Security Assistance
- Regional Defense Counterterrorism Programs *
- Recovery Operations
- Nation Assistance *
- Arms Control *



Combined Arms Doctrine Directorate

- Deep, close, and rear areas are no longer in doctrine. Deep, close, and rear operations have not been in doctrine since 2001. Use close combat to refer to the direct fire fight executed primarily by combined arms maneuver units.
- Use unassigned area to refer to portions of an area of operations (AO) not assigned to a subordinate organization; unassigned areas remain the responsibility of the headquarters responsible for the entire AO.
- The contributors to information superiority are now ISR, information management, knowledge management, and information operations.
- Army doctrine uses the joint definition of “information operations” as well as all of the capabilities that compose IO; however, Army doctrine categorizes IO capabilities differently from joint doctrine. Army doctrine describes Army IO capabilities in terms of five IO tasks:
 - Information engagement;
 - Command and control warfare;
 - Military deception;
 - Operations security;
 - Information protection.

- Responsibilities for information operations tasks are as follows:
 - Military deception – plans cell.
 - Information engagement – information engagement cell.
 - Command and control warfare – fires cell.
 - Information protection – C4OPS cell.
 - Operations security – protection cell.

- The following chart on shows how Army doctrine organizes and applies these Army IO capabilities using these IO tasks.

Army IO Tasks	Army IO Capabilities*	Staff Responsibility	Functional Coordinating Cell	Intended Effects	Integrating Process
Military Deception	Military Deception	G-5	Plans	Exploit, Deceive	Operations Process
Information Engagement	PSYOP	PSYOP	Information Engagement	Influence and Inform	
	Combat Camera Defense Support to Public Diplomacy	G-7		Inform	
	Public Affairs	PAO			
Command and Control Warfare	Physical Attack Electronic Attack Computer Network Attack	G-3	Fire Support	Deceive, Disrupt, Deny, Degrade, Destroy	
	Electronic Warfare Support Computer Network Exploitation	G-2		Search, Intercept, Identify, Locate	
Information Protection	Information Assurance Computer Network Defense Electronic Protect	G-6	C4OPS	Detect, Protect, Defend	
Operations Security	Operations Security Physical Security	G-3	Protection	Secure, Deny	
	Counterintelligence	G-2		Protect	

* Civil Military Operations is not an Army IO Capability.