



DEPARTMENT OF THE NAVY

OFFICE OF THE CHIEF OF NAVAL OPERATIONS
2000 NAVY PENTAGON
WASHINGTON, D.C. 20350-2000

IN REPLY REFER TO
3900

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22 Dec 10

Subj: CONFRONTING IRREGULAR CHALLENGES COMMUNITY OF INTEREST
(CIC COI) CHARTER

1. Purpose. To establish a community of interest to develop and advance ideas, collaboration and advocacy related to confronting irregular challenges (CIC). This charter designates the CIC COI, under OPNAV N3N5 IW, as the standing authority to facilitate: implementation of the *U.S. Navy Vision for Confronting Irregular Challenges (Vision)*; promotion of increased understanding of confronting irregular challenges; and synchronization of CIC-related initiatives within the Navy and with its external partners.

2. Challenge. Balancing efforts to enhance the Navy's proficiency at CIC with ongoing, competing requirements will demand continued leadership and require active engagement with organizations internally and externally to the U.S. Navy.

3. Background. In December 2008, the Secretary of Defense directed the Services (DoDD 3000.07), to institutionalize Irregular Warfare (IW) capabilities. The Secretary of the Navy designated the Navy Irregular Warfare Office (NIWO) as lead for defining the Navy's role in IW, and to engage in policy and program planning processes. In January 2010, the CNO approved the *Vision*, which requires collaborative implementation efforts across all echelons of commands with a variety of external partners. The Implementation Planning Guidance (IPG) is designed to 'operationalize' the *Vision*. The IPG's first task is to establish a CIC Community of Interest (COI) to "Advance Our Navy's Doctrinal, Strategic and Operational Approaches for Addressing Irregular Challenges."

4. CIC COI Roles and Functions. The CIC COI will help monitor progress toward implementing the *Vision* and enable the Director, NIWO (OPNAV N3N5 IW), to advise senior leadership on implementation progress as well as a variety of associated initiatives for developing and advancing Navy CIC capabilities. After establishing business rules for the CIC COI within 60 days of its stand up, CIC COI will perform the following functions:

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a. Staff recommendations to Navy senior leadership concerning CIC-related issues across DOTMLPF, including recommended adjustments to tasks directed by the IPG.

b. Raise CIC issues for senior leadership consideration in periodic updates.

c. Coordinate CIC-related issues with Echelon 2 commands, other Services, and joint organizations.

d. Develop and staff an information engagement strategy to include a Navy narrative for CIC.

e. Develop and implement a comprehensive "knowledge management/collaboration" methodology to advance/advocate for CIC issues.

f. Develop an information management implementation plan for the CIC COI using tools such as newsletters, VTCs, and periodic conferences.

g. Ensure CIC-related information from other Services, DOD, coalition, and interagency partners are disseminated appropriately.

5. Membership. Chaired by Director, NIWO (OPNAV N3N5IW), the CIC COI participation will include:

a. Maritime: organizations will collaborate on Navy policy planning and resource issues related to CIC. Primary and alternate points of contacts (POCs), representing their organization's interests, will also serve as conduits to organizational expertise as appropriate.

(1) OPNAV staff (N00X, N1, N2/6, N3/5, N4, N8)

(2) U.S. Fleet Forces Command (USFFC)

(3) Commander Pacific Fleet (CPF)

(4) Navy Expeditionary Combat Command (NECC)

(5) Office of Naval Research (ONR)

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(6) Navy Special Warfare Command (NSWC)

(7) Naval Criminal Investigative Service (NCIS)

(8) Navy Warfare Development Command (NWDC)

(9) USMC Center for Irregular Warfare (CIWC)

(10) US Coast Guard HQ

(11) Naval War College Center on Irregular Warfare and
Armed Groups (CIWAG)

(12) Office of Naval Intelligence (ONI) John F. Kennedy
Irregular Warfare Center

b. Navy Collaboration: these organizations will collaborate on Navy doctrinal, training, operational, logistic, and technical issues related to CIC. Primary and alternate POCs will represent their organization's interests and provide access to additional expertise as required.

(1) Naval Education and Training Command (NETC)

(2) Bureau of Naval Personnel (BUPERS)

(3) Office of Legislative Affairs (OLA)

(4) Office of the Judge Advocate (OJAG)

(5) Naval Post Graduate School (NPS)

(6) Chief of Navy Information (CHINFO)

(7) Center of Naval Analyses (CNA)

(8) C2F IW

(9) C3F NSW LNO

(10) C4F

(11) C5F / NAVCENT

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(12) C6F / NAVEUR/AF

(13) C10F

(14) COMSUBFOR

(15) COMAIRFOR

(16) COMSURFOR

(17) Navy International Programs Office (NIPO)

(18) Expeditionary Warfare Training Group, Atlantic
(EWTGLANT)

(19) Naval Sea (NAVSEA) Systems Command

(20) Naval Air (NAVAIR) Systems Command

(21) Space and Naval Warfare (SPAWAR) Systems Command

(22) Naval Mine and Anti-Submarine Warfare Center
(NMAWC)

(23) Naval Education and Training Security Assistance
Field Activity (NETSAFA)

(24) U.S. Naval Small Craft Instruction and Technical
Training School (NAVSCIATTS)

c. Joint/Interagency Collaboration: partner organizations external to the Navy will be invited by the COI Chair, as appropriate, to collaborate on Navy CIC issues related to their organizational purposes or interests. These organizations include, but are not limited to:

(1) Assistant Secretary of Defense for Special Operations/Low-Intensity Conflict and Interdependent Capabilities (ASD (SO/LIC &IC))

(2) US Special Operations Command (USSOCOM) (J7/9 Joint Proponent Office)

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(3) US Joint Forces Command (USJFCOM) (Joint Irregular Warfare Office)

(4) Headquarters US Army G3/5/7 Stability Operations

(5) Headquarters US Air Force A5R-Q Irregular Warfare Requirements

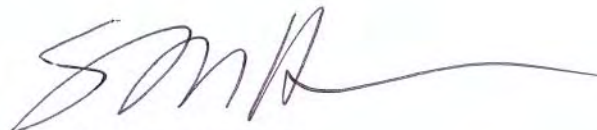
(6) National Defense University Center for Technology and National Security Policy

(7) Other Governmental Organizations (OGOs) / Non-Governmental Organizations (NGOs) / Non-Profit Organizations (NPOs) as appropriate such as US Institute for Peace, US Agency for International Development, Department of Justice

(8) Multi-national, academic, and industry partners (as required)

6. Information Exchange. Participants are encouraged to share unclassified information, including papers and briefings, and organizational expertise virtually on a CIC COI web site, once established. NIWO will also establish a classified forum for sharing information at the SECRET level.

7. Meetings. The CIC COI will meet as required but at least once per quarter. NIWO will coordinate meeting notifications, agendas, facilities, VTC arrangements, and promulgate meeting minutes and action items. Proposed agendas will be promulgated at least three business days prior to scheduled meetings. CIC COI meetings will utilize VTC and other media to maximize participation and minimize costs. Discussions will range from Unclassified to Secret. Smaller groups such as Integrated Project Teams (IPTs) may be formed as required to address specific issues.



S. M. HARRIS
Director
Navy Irregular Warfare Office

